

# Policy Issuances on performance incentives

FY 2011 - Administrative Order (AO) No. 25 s. 2011

FY 2012 - Executive Order (EO) No. 80 s. 2012

MC No. 2012-01

MC No. 2012-02, MC No. 2012-02A

MC No. 2012-03

MC No. 2012-04

MC No. 2012-05

CHED Memo Order No. 35 s. 2012

GCG MC No. 2012-11, MC No. 2012-14

FY 2013 – MC No. 2013-01, MC No. 2013-01A

GCG MC No. 2013-05, MC No. 2013-06

FY 2014 - MC No. 2014-01

MC No. 2014-03

DBM-LWUA JMC No. 2014-02

GCG MC No. 2014-05 and -06

FY 2015 - MC No. 2015-01

DBM-LWUA JMC No. 13.15

GCG MC No. 2015-05 and -06

FY 2016 - MC No. 2016-01

MC No. 2016-02

GQMC MC No. 2016-1

CSC MC No. 14 s. 2016

FY 2017 - MC No. 2017-01

MC No. 2017-02

DBM-LWUA JMC No. 2017-014-17

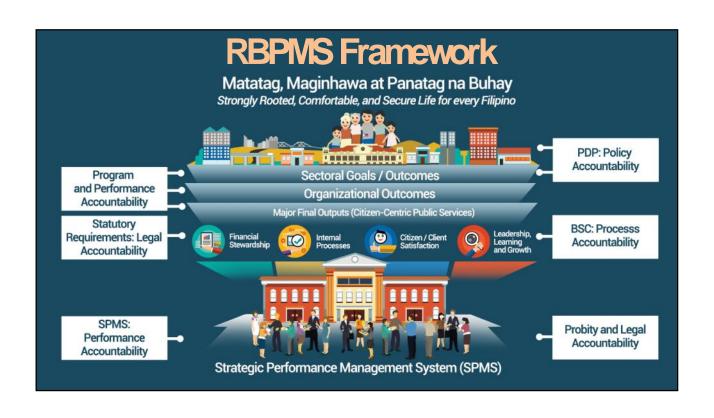
DBM-DILG JMC No. 2017-04

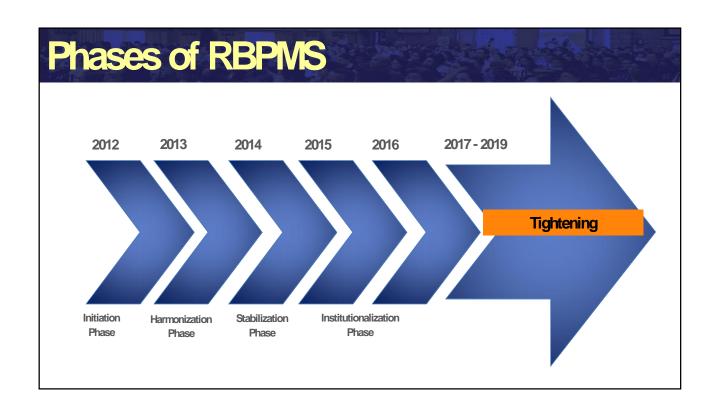
GCG MC No. 2017-01

CSC MC No. 14 s. 2017

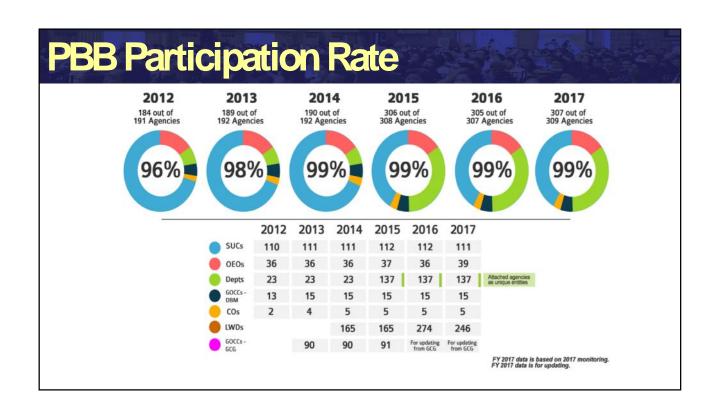
**FY 2018** – MC No. 2018-01



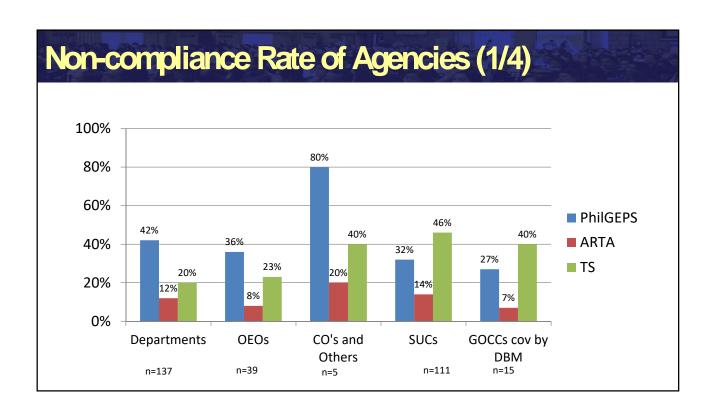


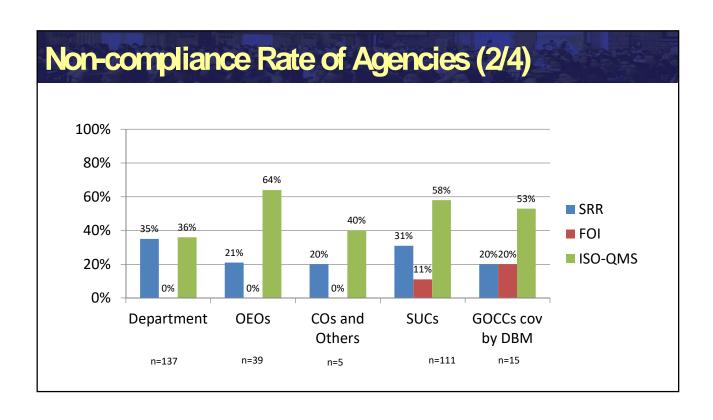


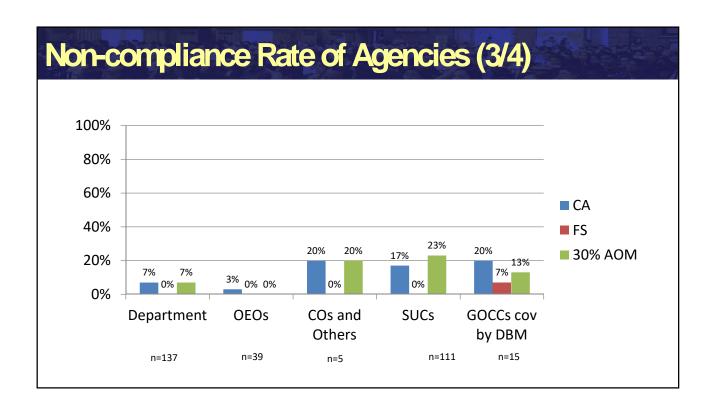


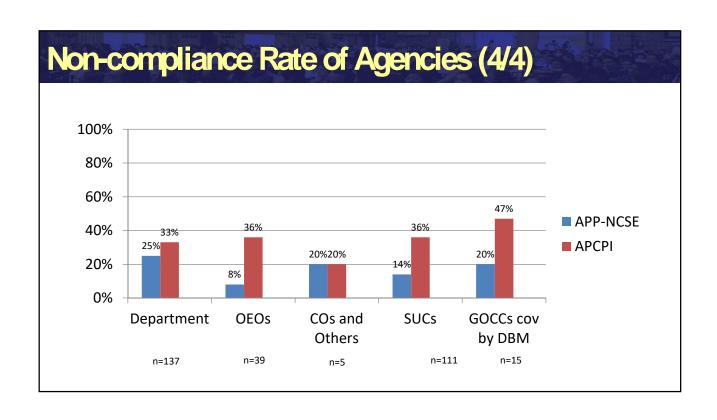


mplia	nce to	Good	Go	vern	ance	e Co	nditic
	201	2012	2013	2014	2015	2016	2017
Trans Seal	sparency Initial year of implemental	87%	89%	98%	98%	98%	69%
PhilG	EPS 32% awards pos vs. total not		89%	95%	92%	93%	62%
Citize Chart		6 90%	96%	99%	98%	99%	88%
SALN Subm	I hission -NA-	-NA-	96%	98%	Validated by SALN review committee	99%	Validated by SALN review committee
Report on Ag of CA	eing -NA-	97%	98%	100%	99%	97%	89%
QMS	-NA-	-NA-	-NA-	-NA-	97%	83%	51%
APP APCP	-NA- I -NA-	-NA- -NA-	-NA- -NA-	-NA- -NA-	88% 94%	93% 96%	82% 65%

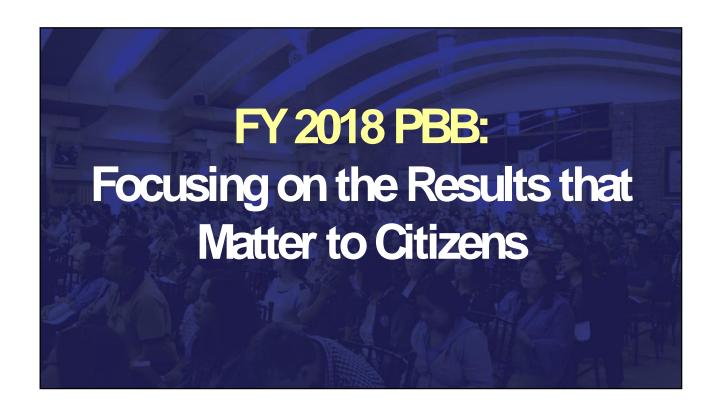






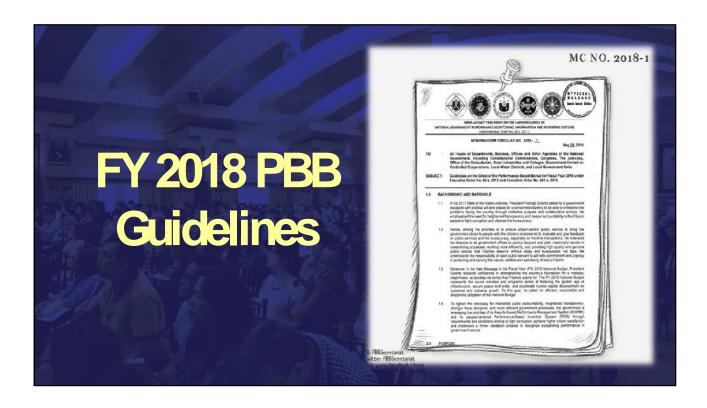


Category	PhilGEPS Posting	Citizen's Charter	TS	SRR	FOI	ISO- QMS	CA	FS	30% Prior Years' Audit Recommendations	APP	APCP
GOCCs under GCG (110)	<b>27%</b> (30)	<b>35%</b> (38)	<b>63</b> % (69)	<b>53</b> % (58)	<b>21</b> % (23)	53% (58)	<b>24%</b> (26)	<b>2%</b> (2)	<b>21</b> % (23)	<b>24%</b> (26)	<b>64</b> % (70)
Local Water Districts (246)	8% (20)	<b>33%</b> (80)	<b>45</b> % (110)	<b>41</b> % (101)	<b>33%</b> (80)	<b>26%</b> (65)	19% (47)	<b>2</b> % (4)	30% (75)	<b>21</b> % (51)	N/A
Local Government Units (753)	N/A	80% (605**)	N/A	N/A	N/A	N/A	N/A	N/A	39% (107/272***)	N/A	N/A
TOTAL AGENCY COUNT	166	759	275	253	118	271	107	7	243	131	178



### **Guiding Principles of FY 2018 PBB**

- ✓ Focus on making a government equipped with political will and braced by a concerned citizenry.
- ✓ Promote collective purpose and collaborative efforts among agencies to drive visible results in ease of transacting with the government.
- ✓ Emphasis on more efficient government processes through streamlining and improvements.
- ✓ Listen to people's satisfaction and feedback in enhancing government services and engage them in monitoring compliance and performance.
- ✓ Intensified public accountability and heightened transparency.
- ✓ Observe strong financial discipline and responsible budget allocation.



# Sec. 3.0 Coverage (1/4)

- Departments and Attached Agencies, COs, OEOs and GOCCs under DBM – shall observe and follow the requirements and conditions stated in MC No. 2018-1.
- The DBM, OP-OES, OP-OCS will work closely with the Task Force in this implementation.

# Sec. 3.0 Coverage (2/4)

■ State Universities and Colleges (SUCs) — shall observe and follow the requirements and conditions stated in MC No. 2018-1.

Kindly note that the **CHED** may issue separate guidelines for the SUCs with regards to the achievement of their FY 2018 targets.

### Sec. 3.0 Coverage (3/4)

- Observance of the requirements and conditions through issuance of Interim PBB Guidelines for the following:
  - ✓ GCG for GOCCs covered by RA No. 10149
  - ✓ LWUA for Local Water Districts (LWDs)
  - ✓ DILG for Local Government Units (LGUs)

### Sec. 3.0 Coverage (4/4)

- For FY 2018 PBB, we are strengthening the capacity of DepEd to oversee its regional and division offices, as well as its secondary and primary schools.
- The Task Force also encourage the Legislative, Judiciary, and other Constitutional offices to participate in the PBB implementation, through formal communication and letter of interest.

### Sec. 4.0 Eligibility Criteria

- ✓ Satisfy 100% of the Good Governance Conditions (GGCs).
- ✓ Achieve each of the Performance Targets Physical Targets, STO, and GASS requirements.
- ✓ Performance rating of employees and CES positions.

### Sec. 5.0 Good Governance Conditions (1/4)

- ✓ Maintain/Update Transparency Seal
- ✓ Post/Update PhilGEPS postings
- ✓ Maintain/Update Citizen's Service Charter

Non-compliance with any GGC will render the entire department/agency **ineligible** for the PBB.

Assessment of agency compliance with GGCs shall start on **October 1**, **2018**.

### Sec. 5.0 Good Governance Conditions (2/4)

### Maintain/Update Transparency Seal -

- ✓ Agency's mandate and functions
- ✓ Annual Financial Reports
- ✓ DBM Approved Budget and Corresponding Targets for FY 2018
- ✓ Major Projects, and Programs, Beneficiaries, and Status of Implementation for FY 2018
- ✓ FY 2018 APP Non-CSE, Indicative FY 2019 APP Non-CSE, and FY 2019 APP CSE.
- ✓ QMS Certification
- ✓ System of Agency Ranking Delivery Units for FY 2018 PBB
- ✓ The Agency Review and Compliance Procedure of Statements and Financial Disclosures
- √ FOI Manual and all other FOI requirements

### Sec. 5.0 Good Governance Conditions (3/4)

### Post/Update PhilGEPS postings -

- ✓ Including all Invitations to Bids and awarded contracts.
- √ Covers Early Procurement of FY 2019 Non-CSE items.
- √ Transactions from November 16, 2017 to December 31, 2018 (cut-off date)\*.
- ✓ Agencies should track their status through the PhilGEPS microsite: http://data.philgeps.gov.ph/directory/pbb.aspx

### Sec. 5.0 Good Governance Conditions (4/4)

### Maintain/Update Citizen's Service Charter -

- ✓ Reflecting the agency's enhanced service standards for all its frontline services to citizens, businesses, and government agencies.
- √ The Certificate of Compliance (CoC) submitted pursuant to CSC MC
  No. 14, s. 2017 shall be the basis for the validation for FY 2018 and
  shall be submitted on or before August 1, 2018.
- √ The CSC validation shall be complemented with reports on feedback and complaints from citizens gathered by the OP, PMS, CSC and PCOO from the 8888 Hotline and the FOI portals.

### **Towards Streamlined Government Services**

R.A. No. 11302 s. 2018 or the Act Promoting Ease of Doing Business and Efficient Delivery of Government Services focuses in attaining:

- √ Heightened Transparency and Accountability
- ✓ Proper Management of Public Affairs
- √ Simplified requirements
- √ Streamlined procedures
- $\checkmark$  Standardization of the processing time for government transactions
- ✓ Automation of business-related transactions
- ✓ Information and communications technology in the centralization of government processes

### Sec. 6.0 Performance Targets (1/3)

# Departments and Attached Agencies, COs, OEOs and GOCCs under DBM-

- ✓ Streamlining and Process Improvement of Agency's Critical Services
- ✓ FY 2018 STO requirement
- √ FY 2018 GASS requirements

### Sec. 6.0 Performance Targets (2/3)

### State Universities and Colleges (SUCs) -

- ✓ Achievement of all Congress-approved performance targets under the FY 2018 GAA (Major Financial Outputs)
- ✓ FY 2018 STO requirement
- √ FY 2018 GASS requirements

### Sec. 6.0 Performance Targets (3/3)

#### GOCCs covered by RA No. 10149 -

Targets reflected in their approved FY 2018 Performance Scorecard and eligibility requirements specified in the Guidelines to be issued by GCG.

#### Local Water Districts -

Achievement of the physical targets, STO and GASS indicators as identified in the Guidelines to be issued by LWUA and DBM.

#### Local Government Units -

Performance targets based on the Guidelines to be issued by DILG and DBM.

# Sec. 6.1 Streamlining and Process Improvement of the Agency's Critical Service

- ✓ Number of Steps
- ✓ Transaction Costs

(Fees; Other Transaction Costs)

- ✓ Substantive Compliance Costs
- ✓ Number of Signatures
- ✓ Number of Documents
- ✓ Turnaround Time

#### **Improvement Targets**

- Reduction in Number of Signatures
- ✓ Simplification of Application Forms
- √ 50% Reduction in TAT and Completion of Transaction with 15 days

#### DEFINITION OF TERMS

Frontline Service – refers to the process or transaction between dients and government offices or agencies involving applications for any privilege, right, permit, reward, license, concession, or for any modification, renewal or extension of the enumerated applications and/or requests.

**Non-frontline Service** – all other services provided by agencies that are not frontline.

#### **DEFINITION OF TERMS**

**Transaction Costs -** are those **incurred by the transacting public in securing services from government.** For purposes of FY 2018 PBB, these costs are categorized as follows:

- Primary Transaction Costs fees incurred by the transacting citizens/clients paid to government agencies in availing the critical services. These are the fees declared in the agency's Citizen's/Service Charter. Ex. application fees, registration fees, etc.
- Secondary Transaction Costs fees that transacting citizen/client has to pay in obtaining supporting information from another agency to secure needed primary information. Ex. birth certificate to secure passport, barangay clearance to secure business permit, required photos, printing costs, photocopying costs, etc.

### DEFINITION OF TERMS

**Substantive compliance costs -** are **incremental costs** to the target group of complying with a regulation, other than administrative costs (OECD, 2014, p.13). *Ex. purchase early warning device for vehicle owners, installation of accelerograph for building with 10 floors and up, maintenance of waste disposal system for establishments, etc.* 

**Number of Signatures -** Departments/Agencies shall target the **maximum number of three (3) signatures** to complete the critical service. Department/agency should provide explanations if they are unable to achieve the target of maximum the signatures. The acceptance of explanation shall be subject to the review and recommendation of the validating agency.

NAMI OI SIRVICIST	(1) (2)		TRANSACTION COSTS INCURRED BY THE TRANSACTING PHIS ICACI IN II FEES PAID OTHER (3) TRANSACTION FFES (4)			SUBSTANTIVE COMPLIANCE COST (2)		NUMBER OF SIGNATURES (6)		NUMBER OF REQUIRED DOCUMENTS (7)		THRNAHCHNID HMI (8)		CLIENT/CITIZEN SA IISI ACI ION RESULTS (9)		
rontline Services	TARGET	NCCOMPL	TAR GET	PLISH- MENT	TARGET	NCCOM PLISH- MCNT	TARGET	ACCOMPL 19H MENT	TARGET	ACCOMP LISH MENT	TARGE	ACCOM PLISH- MENT	TARGET	ACCOMPL ISH- MENT	TARGET	MENT MENT
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### Sec. 6.2 Citizen/Client Satisfaction

- ✓ Included in the Annex 3A and Annex 3B
- ✓ In Annex 4, agencies should report the following information:
  - Description of the Citizen/Client Satisfaction Survey
  - Improvement Action Plan for FY 2019



### Sec. 6.3 STO Requirement

- √ ISO 9001:2015 QMS Certification
- ✓ Or equivalent certifications/attestations granted by similar internationally recognized bodies promoting TQM shall be considered: PQA, ISO/IEC 17025, ISO 17020, and Qmentum Accreditation Canada

### Sec. 6.4 GASS Requirements (1/3)

- √ 100% Obligations and Disbursements BUR computation for SUCs and GOCCs
- ✓ Quarterly BFARs
- ✓ Submission of FY 2019 Indicative APP, FY 2018 APP-non CSE, FY 2018 APP CSE and FY 2017 APCPI
- √ COA Financial Reports
- ✓ Sustained compliance with full implementation of 30% of the prior years' audit recommendations

### Sec. 6.4 GASS Requirements (2/3)

For NGAs and SUCs\*:

Obligations BUR = Total Obligations
Total Allotments

**Disbursements BUR =** <u>Total Disbursements</u> Total Obligations

# Sec. 6.4 GASS Requirements (3/3)

For GOCCs under DBM:

Obligations BUR = Total Obligations

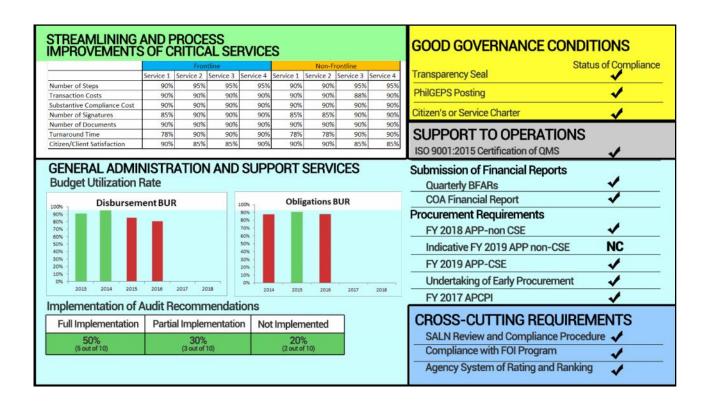
DBM approved Corporate Operating Budget (both net of PS)

**Disbursements BUR = Total Actual Disbursements** 

Total Actual Obligations (both net of PS)

### Sec. 6.5 Cross-cutting Requirements

- ✓ Establishment and Conduct of Agency Review and Compliance Procedure of SALN
- ✓ Comply with FOI Program
  - FOI Manual (TS Page)
  - Agency Information Inventory (TS Page)
  - 2017 and 2018 FOI Summary Report (TS Page)
  - 2017 and 2018 FOI Registry (TS Page)
  - Screenshot of agency website's homepage with FOI logo (email to PCOO)



# Sec. 7.0 Eligibility of Individuals (1/3)

- ✓ Employees belonging to the First, Second and Third Levels should receive a rating of at least "Satisfactory" based on the agency's CSC-approved Strategic Performance Management System (SPMS) or the requirement prescribed by the CESB.
- ✓ An official or employee who has rendered a minimum of 9 months
  of service during the fiscal year and with at least Satisfactory
  rating may be eligible to the full grant of the PBB.

### Sec. 7.0 Eligibility of Individuals (2/3)

✓ Employees who transferred from non-participating gov't agencies shall be rated where he/she served the longest. Eligible employee shall receive the PBB on pro-rate basis corresponding to the actual length of service to the participating agency.

# Sec. 7.0 Eligibility of Individuals (3/3)

✓ An official or employee who rendered less than 9 months but a minimum of 3 months of service and with at least Satisfactory rating shall be eligible for the grant of PBB on a pro-rata basis corresponding to the actual length of service rendered, as follows:

LENGTH OF SERVICES	% OF PBB
8 months but less than 9 months	90%
7 months but less than 8 months	80%
6 months but less than 7 months	70%
5 months but less than 6 months	60%
4 months but less than 5 months	50%
3 months but less than 4 months	40%

### Sec. 8.0 Ranking of Delivery Units

✓ Departments/Agencies and their corresponding offices/delivery units that meet the criteria and conditions in Section 4.1 are eligible to the FY 2018 PBB. Bureaus, offices or delivery units eligible to the PBB shall be forced ranked according to the following categories:

Ranking	Performance Category
Top 10%	Best Delivery Units
Next 25%	Better Delivery Units
Next 65%	Good Delivery Units

 Declare the ranking system by using Annex 8, then upload in the TS Page.

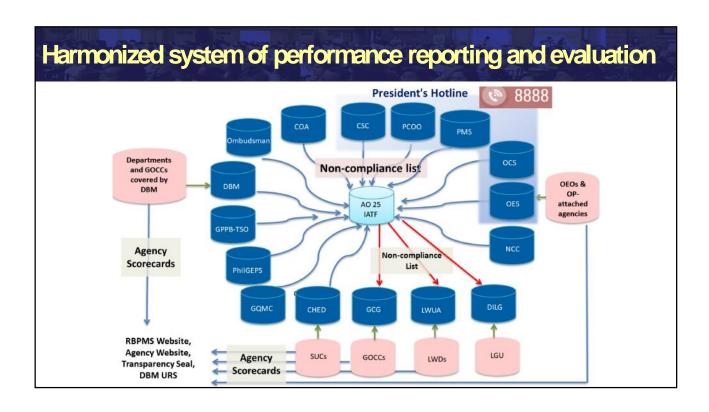
### Sec. 9.0 Rates of PBB

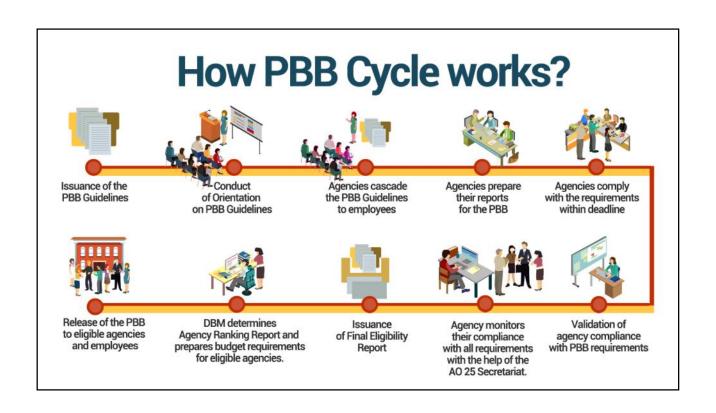
✓ The rates of the PBB for each individual shall be based on the
performance ranking of the individual's bureaus or delivery units with the
rate of incentive as a multiple of one's monthly basic salary based on the
table below:

PERFORMANCE	MULTIPLE OF
CATEGORY	BASIC SALARY
Best Delivery Unit	0.65
Better Delivery Unit	0.575
Good Delivery Unit	0.50

### Sec. 10. Submission of Reports

- ✓ Submit FY 2018 Accomplishments using the following:
  - Annex 3A: Modified Form A (Page 1 and Page 2)
  - Annex 3B: Modified Form A1
  - Annex 4: Citizen/Client Satisfaction Report
  - (For SUCs) Annex 5: Form A, A1, and BUR for SUCs
  - Annex 7: Form 1
- ✓ DepEd shall have the same implementation timeline of GGCs, physical targets, STO and GASS









### Information and Communication

The Department Secretary / Head of Agency should **designate senior officials as PBB Focal Person/s** and **PBB spokesperson/s** and confirm with the IATF the name, position and contact details.

Departments / Agencies should **strengthen their communications strategy** and **ensure transparency** and **accountability** in the implementation of the PBB.

### **IATF Communication Channels**



http://www.dap.edu.ph/rbpms



facebook.com/PBBSecretariat



ao25secretariat@dap.edu.ph



twitter.com/PBBSecretariat



0920-498-9121 / (02) 631-2139 (02) 400-1469 / (02) 400-1582 (02) 400-1490



http://www.dap.edu.ph/rbpms/policies-issuances





### **Best Practices from Agencies**

#### Agency A:

- 1. Annual issuance of Internal Guidelines for PBB.
- 2. Creation of a Performance Management Group (PMG), sub-committees and designated Focal Persons per qualifying indicator
  - Qualifying indicators are requirements covered in the PBB.
- 3. Clustered units and ranking indicators\*\*
  - Ranking indicators are requirements beyond of those covered in the PBB.
- 4. Harmonized PBIS-PBB and SPMS.
- 5. Strengthened IEC to ensure transparency & accountability.
- 6. Systematized system of submission of Cash Advances.

# **Best Practices from Agencies**

#### Agency B:

- 1. Strengthened role of the Corporate Planning and Monitoring Division as the agency's Performance Management Group (PMG).
- 2. Administrative staff are tasked to track individual eligibility and prepare Form 1.0
- 3. Annual conduct of Administrative Officers and Financial Officers (AOFO) Conference.
- 4. Issuance of updated PBB advisories from PBB focal persons and infographics on the status of implementation.
- 5. 2-stage ranking process from clustered delivery units to the second stage ranking.

